



REPORT OF THE FIS INSPECTION GROUP

CANDIDATES FOR THE FIS WORLD SKI CHAMPIONSHIPS IN THE ALPINE EVENTS 2025

10th April 2020

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Introduction and Task of the FIS Inspection Group

The FIS Inspection Group is pleased to submit its report for the FIS World Ski Championships 2025 in the Alpine Skiing events.

The Group's task is to carry out a technical evaluation, to review the capacity and infrastructure of each Candidate, clarify any needed information and establish that the information provided in each Candidate's documentation is an accurate reflection of the Candidacy.

After submission of the complete applications by 1st May 2019, each Candidate was provided with access to the FIS Transfer of Knowledge platform and a detailed Questionnaire for completion. This is to ensure that the framework of the documentation from the Candidates follows a structured format containing comparable content to each other and to previous Championships.

The Candidate had approximately four months to provide the completed Questionnaire to the FIS Inspection Group by 1st September 2019, before meetings in Zurich in conjunction with the FIS Technical Committee Meetings.

In December 2019 a draft report of the FIS Inspection Group was sent to each Candidate on its own candidacy with a number of points needing clarification and response by the end of March 2020. Thereafter the FIS Inspection Group established this final report.

The format is designed to complement the Candidates' own documentation and responses in the Questionnaire. Supplementary comments of the FIS Inspection Group highlighting relevant matters are included in the respective chapter of the report.

It is nevertheless possible that after the compilation of the reports, certain changes or developments may take place before the FIS Congress. Consequently the Candidates themselves will have the opportunity to mention these as part of their presentations to the Council on the 3rd October 2020.

Afterwards members of the FIS Inspection Group will be available to answer any specific questions about the content of the enclosed report:

The accompanying report on the Candidates for the Alpine Events: Crans-Montana (SUI), Garmisch-Partenkirchen (GER) and Saalbach-Hinterglemm (AUT) reflects the unanimous opinion of the members of the FIS Inspection Group and we trust that it will assist the Council in the selection of the Organiser of the 2025 FIS Alpine World Ski Championships.

The International Ski Federation can be proud to have such committed Candidates as Crans-Montana (SUI), Garmisch-Partenkirchen (GER) and Saalbach-Hinterglemm (AUT) who have all prepared comprehensive documentation and provided excellent collaboration.

In concluding these introductory remarks, the FIS Inspection Group can state that based on the information submitted and the experience of the members, notwithstanding different logistical aspects and characteristics, each of the Candidates would be able to stage the FIS Alpine World Ski Championships.

Members of the Inspection Group and Responsibilities

Alpine Events

Peter Gerdol, Alpine Women, Chief Race Director - courses, infrastructure, programme (technical)

Markus Waldner, Alpine Men, Chief Race Director - courses, infrastructure, programme (technical)

Bernhard Russi, Course and Homologation expert - men's and ladies courses

Atle Skaardal, Technical Expert

Jascha Schmid, FIS Environment Expert

Jürg Capol, FIS Marketing Director – Media and/or Commercial rights, Sponsoring, Ceremonies, Broadcaster relations

Stefan Huber, FIS Event Director – General organization, Festival/Event, Logistic, Transfer of Knowledge, Data-Timing

Jenny Wiedeke, FIS Communications Manager - Media Services, Communications Strategy

Richard Bunn, FIS TV Consultant

Heinz Gurtner, Manager FIS Travel Service - Travel and Accommodation

Sarah Lewis, FIS Secretary General - Inspection Group Manager: general organisation, legal and financial matters

Infront, Media and Commercial Rightsholder – Host broadcaster/TV Production, Broadcasting and transmission, Sponsor requirements

Sibylle Bühner, FIS Marketing Assistant, Administrator World Championships, Transfer of Knowledge Coordinator

SUBJECT 1 INTEREST AND SUPPORT FOR THE CANDIDACY

The support of the regional and local authorities as well as the enthusiasm of the general public is essential should the Candidate be elected to host the FIS World Ski Championships.

The following questions enable the Candidate to present “Why” it wishes to host the FIS World Ski Championships and “How” it intends to organise the Event. The information requested is intended to provide information about the parties involved with the candidacy and in the event of a successful election, the entity that will be responsible for planning, organising and running the FIS World Ski Championships.

The role of the National Ski Association and its teams is a very important one. Successful sporting results by the host nation are an important factor in creating enthusiasm before and during the Championships, both in the media and from the public in the stadiums.

Summary

All Candidates have laid out their objectives for applying to host the FIS Alpine World Ski Championships in a comprehensive way including:

- Why the city/town, region and country wishes to host the FIS World Ski Championships (see box below)
- A brief description of the resort/town and region location/characteristics, the ski-tradition and interest.
- The parties involved with the candidacy.
- Confirmation that the town/city authorities will provide unrestricted use of the required facilities and land.
- Information about public support for the candidature
- Measures by the National Ski Association to generate sporting interest and successful teams.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The Candidate Crans-Montana presents a long winter sports history and has organised World Championships and finals in Alpine Skiing.</p> <p>The main aims of the candidacy include developing and modernise the ski area, stimulate interest in skiing and balance sustainable</p>	<p>The Candidate Garmisch-Partenkirchen presents a long winter sports history and is a permanent host of the FIS Alpine Ski World Cup since 1970.</p> <p>An entire new infrastructure is planned: Ski resort, hotel industry and convention centre. The new finish area will improve the quality of the arena.</p>	<p>The Candidate Saalbach presents more than 100-years of winter sports history that has been continually modernised while hosting winter sports events.</p> <p>Short distances between all the locations and the “all-in one” venue concept of a World Championship is a key feature of the</p>

development: economic efficiency, social solidarity and ecological responsibility.	The Candidate stated strong motivation to strengthen the national and international awareness for the value of ski sport.	candidacy.
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SUBJECT 2 DATES AND COMPETITION SCHEDULE

The period of the Championships is defined according to the FIS Rules for the Organisation of World Championships, art. 2. with the FIS World Ski Championships in the Alpine events organised in the first half of February. The detailed competition schedule will be defined in collaboration between the Local Organising Committee, FIS and Infront as the holder of the Media and Commercial rights. It will be approved by the FIS Council approximately two years in advance of the Championships.

The “Test Events”, especially at FIS World Cup level, are one of the most important opportunities to prepare for the successful staging of the Championships, to check and test courses and facilities, train officials, implement operational systems, etc.

Summary

All Candidates have confirmed the following:

- *Provide confirmation that you are able to comply with the dates for the Championships as defined in the FIS Rules for the Organisation of World Championships which have been confirmed by the FIS Council in June 2019: Alpine events 8th - 21st February 2025.*
- Inclusion of new events approved by the Congress after the election, including the individual parallel slalom, which is on the Congress 2020 agenda for implementation from 2022.
- Hosting the FIS Alpine Ski World Cup Finals in 2024.

SUBJECT 3 TRANSPORTATION

An efficient transport system to serve the needs of those organising, participating and attending the Championships is essential.

For accredited persons (athletes and officials, Media/TV, sponsors, guests, volunteers) this includes shuttle services to, in and around the sites.

The use of ski lifts is also required for team officials, VIPs and accredited sponsors, and lift passes should also be available on request and without charge to accredited Media/TV. Additionally, it is necessary to cater for access and parking of team vehicles, broadcaster and sponsor trucks, as well as spectator coaches.

Spectator attendance can be facilitated and promoted through special integrated ticket and transportation packages, using trains and buses.

Summary

All Candidates have provided detailed information on the following:

- An overview of International and national accessibility by air, road and rail.
- Distances and average journey times to the main airport/s (table).
- Summary of transport plans and integration of public transportation.
- Information about distances and journey times between competition venues, accommodation and other key locations (table).
- Details of transportation concept for spectators and visitors.
- Confirmation of use of ski lifts, also for Test Events.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>Crans-Montana can be reached from several airports. The closest are: Sion (30km) and Geneva (180km).</p> <p>Sierre can be reached via Swiss and European Rail Network. The train station is connected to Crans-Montana by bus and funicular railway (12min).</p> <p>The objective is to limit the number of non-accredited individual vehicles, while providing free, easy, safe</p>	<p>Garmisch-Partenkirchen can be reached from Munich (120km) and Innsbruck (60km) airports.</p> <p>Garmisch-Partenkirchen is connected to the national and international railway system.</p> <p>Two bypasses are already in construction and are planned to be finished in 2021 and 2024.</p> <p>An efficient transportation concept based on the</p>	<p>The main airports to reach Saalbach are Salzburg (90km) and Munich (220km). The main railway stations are in Zell am See and Saalfelden.</p> <p>An environmentally-friendly transportation concept is planned with public and private institutions.</p> <p>In cooperation with the involved parties the proven transportation concept of the FIS World Cups 2015 and 2018 will be adapted</p>

<p>access from the valley (Sierre) via public transport.</p> <p>One big parking zone will be located in Sierre with capacity for several thousand cars.</p> <p>The ski lift company confirms that for all defined accredited groups, use of the ski lifts will be free of charge and that all demands relating to opening hours as well as staffing, for the duration of the Championships and the test events beforehand. The ski lift company also guarantees total availability of the infrastructure required to organise the World Ski Championships.</p>	<p>experience of the FIS Alpine World Ski Championships in 2011.</p> <p>The main aim is to keep the environmental impact as low as possible. This will be ensured by using only natural gas propelled and/or sulfur-free vehicles.</p> <p>It is planned that the city centre basically remains without any traffic by creating a reliable public transportation system.</p> <p>The ski lift company guarantees free of charge use of the ski lifts and that they also will accommodate the opening hours, staff etc.</p>	<p>and adjusted.</p> <p>The key elements are the promotion of public transport, sufficient capacity, reliability and security.</p> <p>The main hub for public transport will be in Maishofen.</p> <p>The Saalbach ski lift company has confirmed that it will grant full use of the ski lifts without cost for the Championships, test events and other preparatory events, as well as the necessary support of all measures required.</p>
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SUBJECT 4 ACCREDITATION

The accreditation system serves as a pre-event security check on the applicant and the tool to facilitate and control access to different working areas for all participants (athletes, team officials, equipment service personnel, Media/TV, sponsors and partners, VIP, guests, Infront, LOC, FIS), so they can perform their roles. It serves an important function in delivering key facts about the number of persons in different groups and therefore the scope of facilities and services required. Reference information regarding the numbers of accreditations issued at the previous FIS World Championships can be viewed in the FIS Transfer of Knowledge system.

The accreditation centre for issuing passes on arrival should be conveniently located with sufficient parking and if possible within easy walking distance of the venue and media centre in case it is necessary to make any changes or additions to the accreditations.

Summary

All Candidates have provided a summary of the dedicated accreditation system and organisation.

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The accreditation centre is planned to be located with the race office and accommodation office.</p> <p>The accreditation system will be centralised and based on the experiences from several events.</p>	<p>The accreditation centre is located at the new Convention Centre downtown.</p> <p>A fully automated and “state-of-the-art” accreditation system will be provided.</p> <p>It is planned to integrate the ski pass into the accreditation.</p>	<p>The accreditation centre is planned to be in the building of the tourist board in Saalbach.</p> <p>Based on the proven system of the Austrian Ski Federation the accreditation technology will be further developed.</p>

SUBJECT 5 ACCOMMODATION AND MEALS

The Local Organising Committee is responsible for arranging accommodation for the different groups participating in the FIS World Ski Championships.

An adequate number of rooms in different categories and price ranges for accredited persons must be available. Room prices for all accredited persons making reservations through the Local Organising Committee's booking system may not be inflated, nor exceed the prices of the same period in the previous season. Only the actual number of nights may be charged; no minimum stay may be demanded.

Summary

All Candidates have provided the following comprehensive information:

- An inventory of the accommodation available in the various categories
- Locations of the hotels with distances from the competition venue/s
- Details of the accommodation reservation system for accredited groups
- A guarantee that agreements have been made with the hotels for the required number of rooms.
- A guarantee that prices will not exceed the same period the previous season.
- The commitment to arrange facilities and appropriate hospitality for the teams, FIS Family, broadcasters, media/TV and the ski industry.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>Crans-Montana offers 3'423 rooms in various categories and additional rooms of 1'927 are available in the surrounding area. Future hotel projects are planned with 2'670 beds.</p> <p>A central booking system will be provided by the Crans-Montana Tourism & Congress.</p> <p>The system allows service providers to manage availability online.</p>	<p>Garmisch-Partenkirchen offers 3'722 rooms in various categories and an additional 1'720 rooms are available in the surrounding area. Future hotel projects are planned with 820 beds.</p> <p>The existing online booking tool will be provided by the Garmisch-Partenkirchen Tourist Information.</p> <p>Accommodation will be handled by the LOC.</p>	<p>Saalbach-Hinterglemm offers 4'623 rooms in various categories and an additional 5'379 rooms are available in the surrounding area.</p> <p>The accommodation and reservation system will be provided by the Saalbach Tourist Board.</p> <p>A dedicated department in the LOC for all accommodation requests will be created.</p>

SUBJECT 6 GENERAL SPORTS ORGANISATION / VENUES AND FACILITIES

Information about the Candidate's planning in all areas relating to general sports organisation and the venues is contained in this section.

Technical details for each discipline and event are defined in the respective International Competition Rules (ICR). Specific rules pertaining to the FIS World Ski Championships, such as quotas, organisation, invitations and entries are published in the FIS Rules for the Organisation of World Championships.

The competition sites are the most significant part of the project and detailed information is required from the Candidate.

The geographical location of the competition sites will determine the operation and logistics during the FIS World Ski Championships. Proximity of sites close to the nerve centres of the FIS World Ski Championships (team accommodation, LOC, media centre, etc.) is highly desirable.

If at the time of filing the application for the organisation of FIS World Championships, the technical conditions of the competitions are not yet ready, the Candidate must guarantee that all necessary actions and investments will be undertaken during the years remaining before the test events are to take place. The Candidate must present a detailed timetable within which all works are to be completed, giving a time-limit for each phase of the work to be finished.

Summary

All Candidates have provided the following:

- Technical specifications about venues, location and snow-making capacity.
- Confirmation of unconditional use of venues and Test Events.
- Details about training courses and ski testing tracks.
- Current status of venues construction work with a list of existing installations requiring modifications or constructions.
- Details about proposed new courses, facilities, installations, etc.
- Timetable for the constructions with guarantees regarding approvals and financing of the required works.
- An overview of experience carrying out international sports competitions.

Inspection Group comment:

The Candidates latest status of works to be undertaken have been provided per end March 2019 and are summarised below under "6.3.2 Update on guarantees for courses, facilities, etc."

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>Races will take place on two different slopes, divided with one for women and one for men, using the same finish stadium.</p> <p>The snow-making system guarantees total snow cover of the competition and training pistes.</p> <p>The following installations requiring modifications or constructions:</p> <ul style="list-style-type: none"> • Road infrastructure with creation of a roundabout • Creation of a new high capacity underground car park • Replacement of the Violettes cable car which serves the competition course. <p>Proposed new courses, facilities, installations, etc.:</p> <ul style="list-style-type: none"> • New design of the finish area • Special ski lifts to the stadium for transport to the competition pistes and for tourists in the none competition period <p>A timetable for the constructions has been established.</p>	<p>The races of the FIS Alpine World Ski Championships 2025 will all be held at the new Kandahar Arena, with one single finish area.</p> <p>The speed competitions for women and men will take place on the Kandahar. All technical disciplines will take place on the new course, going across the “Freie Fall” which will use the same finish area.</p> <p>A temporary middle exit at the Alpspitzbahn for a faster circulation time is planned.</p> <p>A high technology system of snow-making is permanently installed. An overview of the snow-making capacity was given.</p> <p>In the competition area, most of the necessary installations already exist.</p> <p>The main new Infrastructure will be the new course for the technical disciplines to the finish area and the new Kandahar Arena.</p>	<p>All races are to be staged at one single competition site on the slopes of the Zwölferkogel.</p> <p>The Zwölferkogel is located within a five-minutes walking distance from the city centre. The new construction of the Valley Station Zwölferkogel has been completed in December 2019.</p> <p>All competition, training and testing courses are covered by snow-making systems.</p> <p>The primary objective is to leverage and modernise existing infrastructure. New buildings and infrastructure are planned with long-term use (Race office: Valley Station Zwölferkogel, TV Compound: Parkdeck Seigfeld and Shuttle Terminal East: Shuttle Terminal Hinterglemm Ost). All projects will follow environmental best practices.</p>

SUBJECT 7 LEGACY

Major Sports Events have an obligation to ensure the Legacy is an integral part of the objectives at the outset. They also present an excellent opportunity to establish a strong legacy for the sport as well as important community facilities and activities.

Many major Sports Events have been criticised for not planning life afterwards or ensuring the necessary resources to maintain the facilities.

The development of the facility and infrastructure to a world-class level in preparing for and carrying out the FIS World Ski Championships provides a foundation for organising future major events and other activities, as well as recreational sport.

In addition to regular World Cup competitions, other events and training facilities can serve future generations of young athletes for many years to come, as well as serving recreational sport.

Summary

All Candidates have provided details about the inclusion of the legacy into the candidacy and its alignment with development. In both cases the legacy plays a significant role in the motivation of the Candidate to host the FIS Alpine World Ski Championships and is an integrated part of the planning process.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The notion of legacy is present in Crans-Montana since the first international Alpine Ski competitions.</p> <p>Crans-Montana will therefore use the existing courses and finish area.</p> <p>The main legacy is an area primarily designed as a place to host major international sporting events.</p> <p>The entire region should benefit from the event.</p> <p>The FIS Alpine World ski Championships will be used for:</p> <ul style="list-style-type: none"> • Creating a new generation of skiers • Creating a motivated, well trained and cohesive team of volunteers for all 	<p>The legacy of the Candidate Garmisch-Partenkirchen is built on three pillars:</p> <ul style="list-style-type: none"> • Strengthening tourism • Strengthening the economy • Strengthening sport <p>Main goals are:</p> <ul style="list-style-type: none"> • Enhancing popularity of ski sport in the region, but also on a national and international level. • Generating a CO2 friendly event. • Ensuring the sustainable use of the new facilities with a lasting effect and influence on the city of Garmisch-Partenkirchen. 	<p>The long-term vision for Saalbach 2025 is to create a positive stimulus for the local community for the future:</p> <ul style="list-style-type: none"> • Create a long-lasting value for the local community • Promote and advance the tradition of Alpine winter sports • Promote winter sports amongst the youth of the world • Set up a permanent training centre for Alpine disciplines • Organise youth training camps • Serve as a positive example for sustainable World Championship events

sporting events • Generating keen interest to boost tourist infrastructure.		
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SUBJECT 8 PERSONNEL MANAGEMENT / HUMAN RESOURCES / VOLUNTEERS

The structure of the Local Organising Committee needs to be planned in advance of the election of the Organiser, as well as the appointment of key personnel. The LOC requires proven expertise in a wide variety of areas in sports events of a comparable size, complexity and significance in order to organise the Championships effectively.

Volunteers can be the heart and soul of the Championships. A wonderful spirit can be generated by the volunteers that can shine over the whole event as well as giving a tremendous opportunity for bringing together the local community.

Summary

All Candidates have provided:

- Details of the planned operational structure of the Local Organising Committee from the bidding period through to post-Championships at key intervals
- Information about sources for recruiting personnel and volunteers

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The Candidate was involved in the organisation of many international events. Therefore they have experienced organising committees, a large database of experienced staff, local ski clubs and ski schools and involved partners and stakeholders.</p> <p>The form of the legal structure of the LOC will be decided after the election, taking into consideration the interests of all partners and legal requirements.</p> <p>After founding the LOC the different committees will be reinforced as required and the staff will be increased step by step.</p>	<p>The Candidate is experienced in organising big winter sport events. Therefore a committed and qualified volunteer team, which meets the demands and has an excellent reputation, already exists. The organisation benefits from this long experience.</p> <p>After the election, the major stakeholders, the German ski Association (DSV), the Ski Club Garmisch as well as the municipality of Garmisch-Partenkirchen will form the LOC as a shareholding company.</p> <p>A management group will make the strategic decisions and the work of the group will be controlled by a master plan. 12 months before the start of the Championships the whole organisation will be in place.</p>	<p>The Candidate's Volunteer and Workforce plan is based on the Austrian Ski Federation volunteer database, which has been built up over the course of various major events, as well as through the involvement of the local community.</p> <p>The Organising Committee for the Championships will be managed by the ÖSV owned Austria Ski WM Gmbh in cooperation with the regional Salzburg Ski Federation, the local ski club, and public authorities.</p> <p>After the planning period, the company will set-up the operations department and enlarge the LOC staff step by step according to the needs while referring to the experience of organising previous FIS World Ski Championships.</p>

SUBJECT 9 WEATHER / METEOROLOGICAL CONDITIONS

Our sports are dependent on the weather. Accurate forecasting is an essential aspect to preparing the courses, hills and other facilities, enabling the Jury to make decisions based on sound information.

Provide the following statistics during the winter season until and including the period of the Championships since 2008. In the case of more than one competition venue, if there are differences in the weather statistics, please provide for each.

Summary

All Candidates have provided statistical information relating to the historical weather conditions including the temperature range over 24 hours, snow coverage and snow making capacity, precipitation, fog and wind.

All Candidates will provide specialist dedicated weather forecasting services for the Championships.

SUBJECT 10 SUSTAINABILITY / ENVIRONMENTAL PROTECTION AND MANAGEMENT

A key goal of the organisation of the FIS World Ski Championships is to ensure the sustainability of a balanced natural environment in co-ordination with sporting, cultural, economic and social interests.

The natural beauty of the surroundings is one of the major features of the FIS World Ski Championships and an aspect which differentiates it from other major sports events. FIS is conscious of the environmental impact relating to the staging of major events and has produced FIS Environmental Guidelines for Candidates for FIS World Ski Championships.

Subject 3 Transportation, contains reference to the initiatives undertaken to relieve the strain on the environment with the transportation concept and subject 6 Venues, gives details about the post-Championship use of the venues and the planned temporary constructions.

Summary

All Candidates have provided the required Environmental Report which goes into significant detail on the following questions and information:

- Objectives regarding environmental sustainability in the preparation, organisation and post-use legacy.
- Description of the region based on existing facts and essential data as they affect environmental conditions.
- Specific environmental conditions that influence the organisation of the Championships.
- Information whether the conditions of the bid and projects compatible with legal requirements and regulations.
- Details of international, national, regional and municipal laws concerning the environment to be observed.
- A precise and solid evaluation of possible areas of conflict with the environment.
- Whether all of the required permissions for construction been obtained from environmental authorities and if not, what steps still need to be taken.
- Description of existing protected areas, biotopes or habitats that may be affected by the venues or organisation of the Championships.
- Estimated demand on energy and the plans to meet it, as well as measures to reduce energy consumption and regenerative energies planned for use.
- Any special concept that has been created for climate neutral Championships.
- The sustainability philosophy.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The sustainability philosophy of the Candidate Crans-Montana will be in line with the actions of the Swiss Confederation, the Canton of Valais Agenda 2030 and the Crans-Montana commune.</p> <p>In addition, the Global Reporting initiative GR4, the Global Compact and the United Nations' seventeen sustainable development goals for the 2030 Agenda for Sustainable Development will help to draft the sustainability strategy.</p> <p>The policy will be implemented in three strategic programmes and in ten guidelines.</p> <ul style="list-style-type: none"> • infrastructure and resource management • smart mobility • social responsibility and life quality <p>The different contexts describe the direction of the strategy like eco-design and eco-management for new constructions, saving water and protecting the ecosystems, innovative solutions in the energy management system etc.</p> <p>To protect the natural habitats and biodiversity, an environmental study will be carried out beforehand.</p>	<p>The Candidate Garmisch-Partenkirchen has planned to demonstrate how an environmentally friendly World Ski Championships can be organised thanks to extensive and accurate environmental management.</p> <p>The LOC will take care to reduce negative environmental impacts caused by energy consumption, water consumption, waste, transport, accommodation, mobility, catering and so on.</p> <p>The German Ski Association and the LOC commit themselves to sustainability and define the protection of the environment as an essential pillar.</p> <p>The arrangements, goals and recommended procedures of the so-called Green Legacy Report which has been written after the FIS Alpine World Ski Championships 2011, will be followed up and implemented.</p> <p>Representatives of associations, government agencies and political committees as well as environmental experts and the population will be involved through an extensive programme.</p>	<p>The Candidate Saalbach has a mandate from the Salzburg Provincial Government to integrate a sustainability and environmental concept which takes into account ecological and economic sustainability in the planning and implementation of the Championships and the long-term development of the region.</p> <p>The foundations for the Candidate Saalbach integrated environmental concept are three sustainability pillars: ecology, economy and society & culture throughout the whole lifecycle of the Championships.</p> <p>Examples include the use of existing infrastructure, minimising new building projects, carrying out preparations environmentally and efficiently resourced, and eco-friendly travel.</p> <p>A sustainable energy concept will be of particular focus that considers the unique characteristics and requirements of the Championships and incorporates long-term goals to benefit the region post-Championships.</p>

SUBJECT 11 MEDICAL / HEALTH SERVICES

Medical care services for the FIS World Ski Championships involve coping with potential accidents, health care and the organisation of In-Competition doping controls. Further details in these specific areas can be obtained from the FIS Medical Guide containing Medical Rules and Guidelines as well as the FIS Anti-Doping Rules. The WADA Code will be revised in 2019 for publication in 2021 and the FIS Anti-Doping Rules will therefore be adapted.

Summary

All Candidates have provided the following:

- A general outline of the medical system currently in operation in the resort/city and region.
- Explanation of how the first aid, transport and emergency services will operate.
- Confirmation the Government has adopted the UNESCO Convention on doping to implement the World Anti-Doping Code
- Confirmation the National Anti-Doping Agency is ready to conduct the doping controls according to the FIS Anti-Doping Rules compiled under the World Anti-Doping Code.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The Candidate Crans-Montana presents a detailed medical system and organisation.</p> <p>Crans-Montana has a long track record of organising international competitions and all necessary medical infrastructure and assistance are in place.</p> <p>The national anti-doping agency is an experienced organisation that is committed to fulfilling all necessary activities.</p>	<p>The medical service of Garmisch-Partenkirchen is provided by an experienced professional medical emergency team and a proven rescue team.</p> <p>The medical emergency teams are harmonised with each other by undertaking regular training sessions.</p> <p>The national anti-doping agency is an experienced organisation that is committed to fulfilling all necessary activities.</p>	<p>The Medical Health Concept will be prepared under the guidance of race doctors and local emergency services. The basis is the current plan for the FIS World Cup 2015/2018 as well as the vast experience of the Austrian Ski Federation with Championships such as Schladming 2013 and Seefeld 2019.</p> <p>The national anti-doping agency is an experienced organisation that is committed to fulfilling all necessary activities.</p>

SUBJECT 12 CEREMONIES AND PRIZES

There are two types of events to be organised during the FIS World Ski Championships. The official Opening and Closing ceremonies of the FIS World Ski Championship, which must present the Championships in an appropriate manner, whilst also portraying the locality and region.

Winner presentations take place immediately after the competitions in the competition venue, and the medal ceremonies are organised in the evening to celebrate the athletes with additional persons and in a formal ambience, as well as serving as an ideal opportunity and location to organise an entertainment programme afterwards.

Summary

All Candidates have provided the following details of:

- The proposed venue for the opening and the closing ceremonies.
- Plans for the medal ceremonies and winner presentations.

SUBJECT 13 COMMERCIAL RIGHTS, MARKETING AND HOSPITALITY

The FIS World Ski Championships are the exclusive property of the International Ski Federation, which owns all Media and Commercial Rights relating thereto.

Infront has been granted the exclusive worldwide Media and Commercial Rights for the FIS World Ski Championships in the Alpine and Nordic events for 2025.

The Media Rights include access to and use of the data and timing feed and are exclusive for all platforms throughout the world. Production of the International Signal and the provision of services to rights holding broadcasters will be the responsibility of Infront. The Local Organising Committee will be responsible for providing certain facilities and services which will be detailed in the Technical Annexe to the Hosting Contract.

The commercial rights include all marketing, licensing and merchandising, implementation and corporate hospitality. Sponsor and Corporate Hospitality is an element of the Commercial Rights and the rights holders will work together with the Local Organising Committee to achieve their objectives of providing the necessary level of hospitality for their guests and VIP hospitality clients.

An exhibition or festival area with animation and activities is part of the offering to sponsors, partners and other local companies at the Championships.

Summary

All Candidates have provided the following:

- Confirmation that there are no sponsorship contracts or commitments will be concluded prior to Championships, without prior written approval from Infront.
- Confirmation all official sites will be handed over as “clean venues”.
- Details of any national and local regulations governing advertising at televised sporting events in the host country.
- Confirmation there is no obligation to use the Candidate logo after the election.
- Description of measures to prevent ambush marketing.
- Commitment to provide Sponsor Hospitality and Exhibition Area.
- List of national sponsors/partners of FIS World Cup and other ski events.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
The Candidate is committed to working with FIS and Infront to implement a comprehensive marketing programme.	The Candidate is committed to working with FIS and Infront to implement a comprehensive marketing programme.	The Candidate is committed to working with FIS and Infront to implement a comprehensive marketing programme.

<p>Crans-Montana offers in the centre of the resort large areas which can accommodate any exhibitions and entertainment desired by the partners.</p>	<p>The hospitality and public hospitality will be located in the vicinity of the finish area, together with the partner exhibition/festival area.</p>	<p>Promotional possibilities for sponsors will be available directly along the course and in the spectator areas.</p>
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SUBJECT 14 BROADCAST OPERATIONS AND MEDIA SERVICES

The host broadcaster, International Broadcasters and accredited media require good and secure working facilities, accommodation, transportation, telecommunication services and some hospitality in order to carry out their work effectively.

A Technical Annexe to the Hosting Contract will be established defining the facilities, services and personnel that are to be provided by the Local Organising Committee and the Media Rights Holders / Host Broadcaster, and shall be further developed and adapted into a contractual document between the LOC and Infront/HB.

Technology is a vital element in the preparation and staging of the FIS World Ski Championships and the provision of a high quality technology infrastructure is paramount. The status of the Championships depends on the content and speed of information available to TV, the media and the viewers.

Summary

All Candidates have provided the following:

- An overview with the locations of the Broadcast and Media operations (Television Compound, Main Media Centre and where necessary sub-centres, Commentator cabins, broadcaster studios, mixed Zone)
- Confirmation to provide the broadcast-related obligations which are defined in the Technical Annex.
- Details of technology at the venues, including mobile and wifi and a commitment to invest in the technology to offer high-level services for the various stakeholders.

SUBJECT 15 THE ALPINE SKI FESTIVAL

The organisation of world-class sport is the primary objective for everyone involved in staging the FIS World Ski Championships and to embrace these within a true celebration of the sport. Additionally a vibrant ski festival entertainment, side activity and cultural programme are essential elements to enhance the Championships and excite the spectators.

Production is a major component of generating atmosphere at the venues during the competitions themselves. A professional production of the evening medal ceremonies and bib draws is also required to give them the right mix of formality and celebration.

A spectator wants to be part of an event which offers not only exciting sport, but great entertainment with a special and unique atmosphere. Athlete fan clubs are a welcome and loyal group that provide atmosphere and enthusiasm at the event.

Spectator-friendly services and events are an essential element of attracting the public including fan clubs to the event.

Summary

All Candidates have provided information about the following:

- Event production concept for the competitions and ceremonies.
- Activities to create a Championship atmosphere at the competition site(s) and resort/town.
- Facilities for the VIPs, guests and spectators.
- Regulations restricting promotional activities such as banners, audible activities, catering, other temporary stands.
- Confirmation from the authorities to carry out the promotional activities presented.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>Crans-Montana has a huge and solid expertise in this field. They want to create a grandiose, continuous festival at all sites, during and after the competitions.</p> <p>A full entertainment programme in the Competition Village is planned, including a special zone for children.</p> <p>Many activities like a snow sculpture garden, artistic installations, illuminated three</p>	<p>The goal of the Candidate Garmisch-Partenkirchen is to create a memorable Ski Festival in 2025.</p> <p>At the Kandahar Arena there will be a full entertainment programme for spectators and athletes.</p> <p>The “Event Park” in the city centre will be the place for medal ceremonies and also an extensive entertainment programme.</p>	<p>The Candidate Saalbach’s festival concept focuses its main activities at the stadium and ceremony plaza, with fan parks in the village centres, all of which are within walking distance for visitors.</p> <p>Different activities will be offered for all stakeholders and participants from athletes to volunteers.</p> <p>The villages of Saalbach and Hinterglemm will visually reflect the spirit of the</p>

<p>dimensional structures, full branding and so on will create a unique Championship atmosphere.</p> <p>The key points will be connected by a miniature train.</p>	<p>A second "Event Park" close to the Kandahar Arena will be prepared for partners and sponsors.</p> <p>Special events such as a parallel slalom between upcoming talents and former ski racers will complete the programme.</p>	<p>Championships with a unique set design, and the Candidature Committee has already commissioned the first installations at prominent places.</p>
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SUBJECT 16 COMMUNICATIONS AND PROMOTIONAL ACTIVITIES

The Candidate has an excellent opportunity through an extensive communication campaign to promote the event and its resort/city/town through the candidacy to generate support and enthusiasm with the general public, spectators and fans.

The public relations campaign with different and targeted local, regional, national and international promotional activities requires a clear communications strategy and proactive plan.

An International Youth Camp has been carried out several times at both the Alpine and Nordic Championships and is always welcomed. Combining it as part of the Championships and linked to the FIS campaign “Bring Children to the Snow” will assist in further promoting Nordic Skiing activities for youngsters in the nations of all participants.

Summary

All Candidates have described the following:

- Communication by the Candidate during the bidding phase
- An outline communications plan of the goals and target groups after the election.
- Estimated spectator target groups and numbers with information of the nearby population and local, regional, national and international activities to attract visitors and ticketing strategy.
- Enthusiastic agreement to organise an International Youth Camp and Bring Children to the Snow activities.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach
<p>The priority of Crans-Montana with its communication will be to emphasise the identity of the programme and its content.</p> <p>The event will be promoted on a national scale through attractive promotional and marketing activities in close collaboration with Crans-Montana Tourism and Congress, Valais Wallis Promotion and Switzerland Tourism. Furthermore, a promotional campaign is planned in the most important ski nations in the world.</p>	<p>After performing a situation analysis and defining all objectives, a detailed communication plan will be created.</p> <p>A key element in communication will be enthusiasm!</p> <p>The German Ski Association and the venue Garmisch-Partenkirchen will communicate the event, but also the partners and sponsors will be brought in to promote the Championships.</p>	<p>Communication concepts are already being developed and coordinated. These concepts include a wide range of media information, as well as cooperation with regional and national tourist organisations and their distribution channels for developing and advertising visitor offers and various promotional projects to strengthen awareness in the media and the public.</p>

SUBJECT 17 LEGAL ASPECTS

The reference materials regarding the legal aspects are the Hosting Contract, the Rules for the Organisation of FIS World Championships, as well as the respective International Competition Rules (ICR).

The Hosting Contract is the detailed agreement entered into between FIS, the National Ski Association and the resort/city elected to host the FIS World Ski Championships. The document sets out the rights and obligations of each contract party in relation to the organisation and staging of the FIS World Ski Championships. The Hosting Contract is signed by FIS, the National Ski Association and the resort/city immediately following the announcement by FIS of the resort/city elected to host the FIS World Ski Championships.

Summary

All Candidates have provided the following:

- Covenants from both i) the National Ski Association and ii) governing authorities who are empowered to represent the Candidate stating the following (per Article 1.3 of the Rules of the FIS World Championships):

“.....[name(s) of the authorised representative(s)] hereby confirm(s) that the i) National Ski Association and ii) local authority of (name of the host city/regional authority) of (name of the region) guarantees respect of the FIS Rules and the Hosting Contract; understands that all statements contained in the Candidate’s bid documents shall be binding; guarantees that it will take all the necessary measures in order that the resort/city may fulfil its obligations completely.”

- Confirmation that i) the National Ski Association and ii) governing authorities empowered to represent the Candidate (host city, town, resort) that the National Ski Association and the Candidate agree to sign the Hosting Contract at the FIS Congress in Royal Cliff (THA) during the ceremony after the announcement of the host city/resort, together with the name(s) and position(s) of the persons representing them.

SUBJECT 18 ORGANISATION STRUCTURE AND FINANCING

Guarantees from the respective local, regional and national authorities and their collaboration with the Local Organising Committee are fundamental. This also concerns agreement on the use of facilities and land owned by the authorities (see subject 1). Financial guarantees may be given by the city itself or other parties.

Summary

All Candidates have provided the following:

- An organisation chart detailing the structure of the Candidature.
- Dates of the next local, regional and national elections and period.
- Details of the financing of the candidature.
- Information about the competent authorities' financial guarantees for staging the Championships.
- Approximate budget information dividing costs of the Championships and where possible investment in infrastructure:

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The Candidate Crans-Montana Bidding Committee is led by an Administration Council consisting of a strategic and executive committee including the following institutions:</p> <ul style="list-style-type: none"> - Federal Office of Sport - Canton du Valais - Association Communes of Crans-Montana - Crans-Montana Aminona Ski Lifts SA - Crans-Montana Tourism and Congress Assoc. - Swiss Ski <p>The Candidate provides a detailed overview of the financing of the candidature. Financial guarantees have been given by the Swiss Confederation, Canton of Valais and Crans-Montana Association of Communes.</p>	<p>The Candidate Garmisch-Partenkirchen Bidding Committee is led by Ski-Club Garmisch e.V., German Ski Association and the municipality of Garmisch-Partenkirchen.</p> <p>The candidature will be financed by the German Ski Association, the municipality of Garmisch-Partenkirchen and the Ski-Club Garmisch.</p> <p>Financial and organisational support for the extension of the sports facilities and the infrastructures will be requested from the Bavarian State Government and the German Federal Government.</p>	<p>The Candidate Saalbach Bidding Committee is led by the Austrian Ski Federation and consists of a team of experienced professionals who have been part of the organising committees for major Alpine events in Austria and the World Cup Saalbach and includes:</p> <ul style="list-style-type: none"> - Austrian Ski Federation - Salzburg Ski Federation - Municipality of Saalbach - Saalbach Tourist Board - Bergbahnen Saalbach - Ski Club Saalbach and OC WC Saalbach <p>Financial guarantees have been given through declarations of support presented by the Republic of Austria, the Federal State of Salzburg and Municipality of Saalbach Hinterglemm.</p>

SUBJECT 19 SECURITY

General security plans need to be defined for the following areas in collaboration with the police, security forces and other public authorities at local and national level:

- *Access control to the competition sites and other venues with restricted access for accredited persons*
- *Traffic organisation*
- *Security arrangements for heads of state and high-ranking officials*
- *Terrorism and other emergency procedures*

Summary

All Candidates have provided a summary of the organisation of security and authorities involved.

Inspection Group comment:

Crans-Montana	Garmisch-Partenkirchen	Saalbach-Hinterglemm
<p>The Organising Committee will be responsible for event security.</p> <p>It will work closely with the Valais Cantonal Police which will coordinate the involvement of the public security forces.</p> <p>The system that will be set up will benefit from extensive experience.</p> <p>It will guarantee the security of all involved persons.</p>	<p>A private security agency will be responsible for the entrance/access control to the competition sites.</p> <p>All the other venues will be protected by the police department of Garmisch-Partenkirchen.</p> <p>The police department has already provided its know how for the FIS Alpine World Ski Championships 2011 and for the “G7 Gipfel Germany” which took place in the region Garmisch-Partenkirchen.</p>	<p>The safety of all persons involved in the World Championships has the highest priority. Security is an integral component of the overall event concept for Saalbach 2025.</p> <p>A committee made up of representatives from authorities, emergency services and representatives of the LOC will be established to put together a joint, all-inclusive security concept.</p>

SUBJECT 20 IMMIGRATION AND CUSTOMS

Access to the FIS World Championships must be made possible for all FIS member National Associations. Art. 5.2.2 of the Rules requires "A statement that the Candidate - to the best of its ability - will not allow any discrimination in regard to affiliated National Ski Associations or their individual members on account of racial, religious, political or other grounds."

The Local Organising Committee is required to assist with the customs formalities to enable the teams, ski industry and media/TV to bring in their equipment.

Summary

All Candidates are located in the Schengen region and have provided the following information:

- A statement that the Candidate will not allow any discrimination of affiliated National Ski Associations or their members.
- Regulations regarding immigration and entry visas.
- Special health and vaccination regulations governing entry into the country.
- An undertaking that the Organising Committee will assist dealing with Customs Authorities regarding the temporary importation of material and equipment.